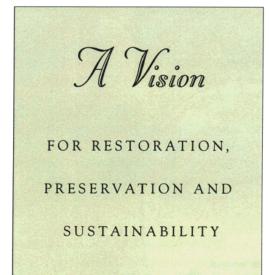


y any measure that defines national parks, Fort Baker is a place of special character and promise. Its idyllic setting, the breathtaking views, the tranquil ambiance and its palette of military and natural attributes collectively affirm Fort Baker as a place of national park quality. Any intent for future activity at this site must be faithful to this paradigm and to the 1916 NPS Organic Act to preserve and protect that heritage.

The retreat and conference center we envision for Fort Baker will offer first-class facilities and services in the tradition of grand national park lodges. But the center must be more than a quality venue for meetings and human interaction, as important as that may be. It must reach beyond that purpose.

The center's operations must be not only respectful of the site and its significance, but sensitive to its values as a national parkland in an urban context and to the mission of the National Park Service. The center must epitomize the

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concepts of sustainability and partnership. Its programs must nurture park preservation and stewardship. A commitment to diversity and accessibility is paramount. Most important, it should be a catalyst for connections, both physical and spiritual, in the chemistry between people and place.

An experience at the retreat and conference center should capture the spirit of a national park experience. It should evoke a sense of place and open the doors to discovery. We hope it will imbue in guests the feeling they are part of the place and it of them. They should leave Fort Baker with a sense of personal connection to the intrinsic values of national parks and a commitment to their care and protection.

Connecting people - with the national park idea, the city, the bay, the park, the community, one another, Fort Baker's past and future - can and should be this project's signature. Historic Restoration, Inc. is committed to realizing that vision.

